

# The Target Eco Business Model of the Ajinomoto Group

## For a sustainable society and global environment

Our business is to add value to the bounty of nature for customers.

The more we do business, the more we can contribute to the development of a rich, sound, and sustainable society and global environment; this is our target eco-business model.

### Ajinomoto Group Philosophy

Our philosophy is to contribute significant advances in Food and Health on a global basis and ultimately to create a better life for all.

### Ajinomoto Group Environmental Philosophy (abridged)

The Ajinomoto Group is committed to contributing to environmental and social sustainability, which assures a rich natural environment and affluent lives for all the people of the world, including future generations.

We appreciate nature's blessings—our Food and Health business depends on them—so we strive to reduce adverse impacts on the global environment and local ecosystems as well as to use recycling-oriented production methods to make the most of natural resources.

Furthermore, as a responsible global corporation, we endeavor to continuously improve our business operations to keep them in harmony with the global environment.

Revised: April 2006

### Environmental Basic Policies (abridged)

#### (Attitude)

1. We fully comply with relevant laws and regulations. We also closely monitor global trends in sustainability, the environment and biodiversity, and strive to be a positive force in society by responding to emerging trends quickly and appropriately.

#### (Management system)

2. We address sustainability issues sincerely through our environmental management system.

#### (Performance)

3. We endeavor to reduce adverse environmental impacts on ecosystems. Understanding the importance of finite natural resources, we make a genuine effort to conserve resources and energy and promote recycling.

#### (Technology development)

4. We strive to develop new technologies and systems that enhance sustainability.

#### (Communication)

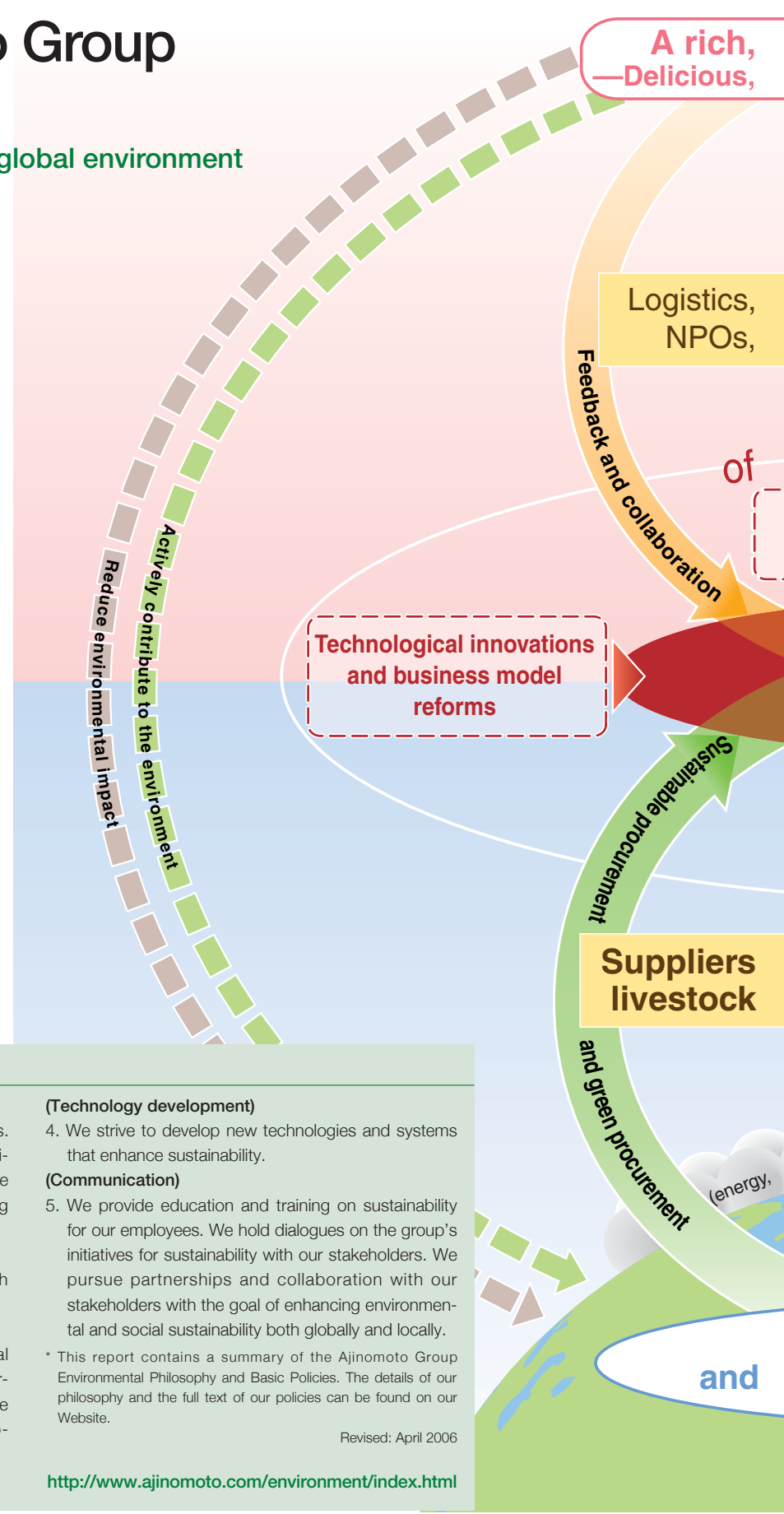
5. We provide education and training on sustainability for our employees. We hold dialogues on the group's initiatives for sustainability with our stakeholders. We pursue partnerships and collaboration with our stakeholders with the goal of enhancing environmental and social sustainability both globally and locally.

\* This report contains a summary of the Ajinomoto Group Environmental Philosophy and Basic Policies. The details of our philosophy and the full text of our policies can be found on our Website.

Revised: April 2006

<http://www.ajinomoto.com/environment/index.html>

A rich, —Delicious,



# Eco Business Model Ajinomoto Group

sound, and sustainable society  
happy, and healthy eco-lifestyles—

distribution companies, NGOs,  
and local communities, etc.

Business activities  
the Ajinomoto Group

Communication with society  
Dialogues, reports, Website, ...

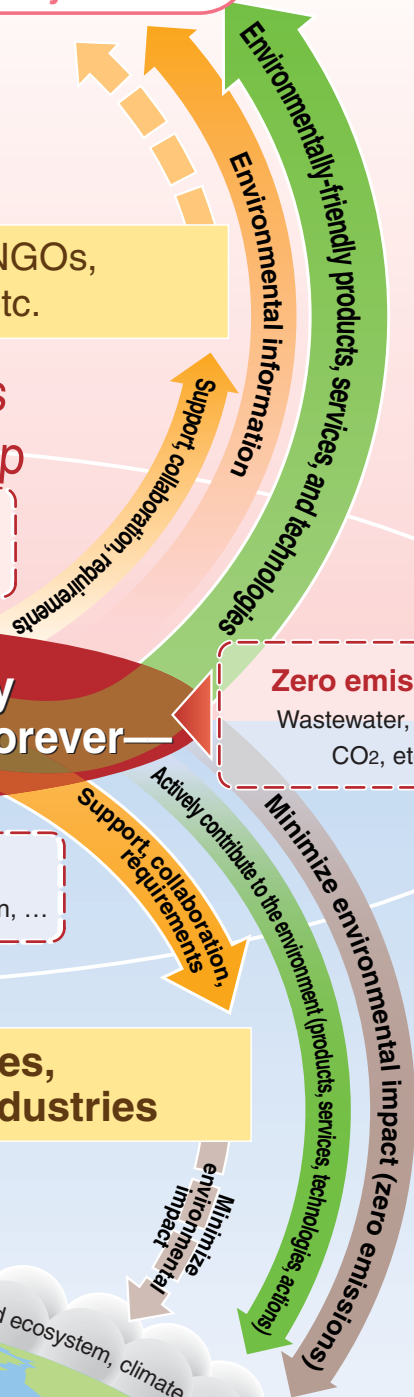
A needed company  
—Nature's bounty forever—

Reliable management  
ISO, education, auditing, supply chain, ...

of agriculture, fisheries,  
farming, and other industries

Global environmental issues  
food supply, destruction of biodiversity and ecosystem, climate change, water, soil, and air pollution, etc.)

A rich, sound,  
sustainable global environment



Expanding upstream and down-  
stream from the direct business  
domain of the Ajinomoto Group.

Enhancing of focus on  
Business to Nature (B2N) and Business  
to Society (B2S).

## Partnership with Society

### B2S (Business to Society)

For a rich, sound, and sustainable  
society.  
For delicious, happy, and healthy  
eco-lifestyles.

We will enhance our environmental com-  
munication with a wide range of organi-  
zations or stakeholders, including con-  
sumers, suppliers, NGOs, and NPOs.  
We will contribute to the realization of a  
sustainable society in partnership with  
our stakeholders through dialogue, as  
well as by soliciting feedback in a wide  
range of venues and formats, and pro-  
moting the provision of environmentally-  
friendly products, services, technologies,  
and information.

## Partnership with the Earth

### B2N (Business to Nature)

For a rich, sound, and sustainable  
global environment.  
For the resolution of a wide range  
of environmental issues.

We will promote the development and  
provision of products and technologies  
that minimize the environmental impact  
of our business activities, as well as help  
to resolve environmental issues, with a  
focus on biodiversity.  
We are also committed to sustainable  
procurement of raw materials in collabo-  
ration with farm, livestock, and marine  
producers and a wide range of other  
suppliers, in order to ensure that we can  
keep offering our stakeholders the bounty  
of nature into the future.

-  Procurement, production,  
sales (mainstream business)
-  Communication
-  Environmental impact