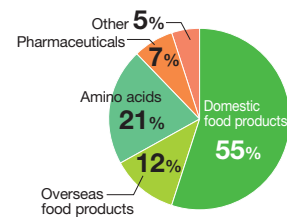


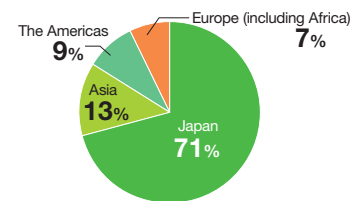
Corporate Overview

Company name: Ajinomoto Co., Inc.
Head office: 15-1, Kyobashi 1-chome, Chuo-ku, Tokyo 104-8315 Japan
Tel: +81-3-5250-8111
Website: <http://www.ajinomoto.com>
Foundation: May 20, 1909
Incorporation: December 17, 1925
Paid in capital: ¥79,863 million (as of March 31, 2009)
Number of employees: 3,733 at Ajinomoto Co., Inc., and 26,869 on a consolidated basis (as of March 31, 2009)
Fiscal-year end: March 31

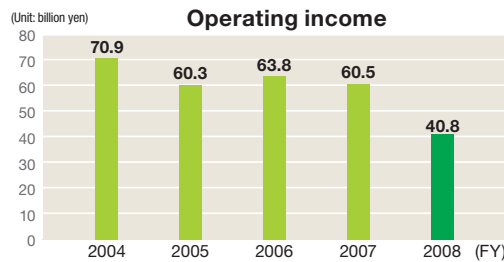
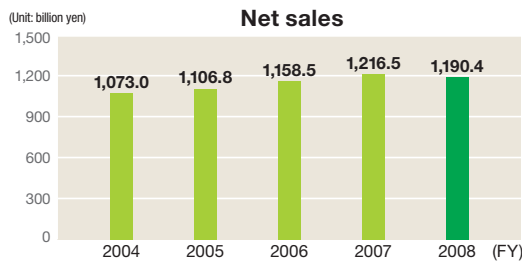
Net sales by business



Net sales by region



Financial results on a consolidated basis from fiscal 2004 to 2008



(As of March 31, 2009)

Response to Third-Party Opinion

Working for life for the next 100 years – Contributing to social change through business operations—

Kiyoshi Miwa
 Environmental Officer
 Member of the Board, Corporate Senior Vice President (Responsible for Environmental Management)
 Ajinomoto Co., Inc.



I am very pleased that the intention behind our “Eat Well, Live Well” slogan created on the 100th anniversary of the Ajinomoto Group in setting its basic direction for the next 100 years, has been well received. Dr. Adachi’s comments have provided us with an opportunity to review the business of the Ajinomoto Group, and reflect on what we can and must do—given the characteristics of the business and the Group’s available resources—to realize our ambitious goal of contributing to the wellbeing of all life on the Earth. I would like to express our gratitude to Dr. Adachi for clearly pointing out what we need to work on to make the slogan a reality.

As this report describes, we have for many years been looking at how we can conserve the global environment for all life through our business operations, based on the recognition that our business relies on the blessings of nature. However, as our new slogan proclaims, and with the conservation of biodiversity as a focus, we now need to make a further step forward in recognizing how our business is affecting the life of living things from a much broader perspective and work to conserve them. The Ajinomoto Group has been analyzing

how our business relates to biodiversity throughout the lifecycle of our products, and has started to examine and implement specific measures.

As a first step, we have been working on how to preserve resources, something that is directly related to the procurement of our raw materials. This is the very starting point of our business and the lifecycle of our products, and is therefore an essential issue that cannot be overlooked. The bonito resource research described in this report forms part of these efforts, and I am genuinely glad that Dr. Adachi has rated this activity highly as a first step. We are also planning to review and develop our Bio-cycle, the Group’s amino acid production system to recycle resources that has been operating for many years, from the viewpoint of biodiversity.

In seeking to build a low-carbon society, we have set higher goals in our 2005-2010 medium-term Zero Emissions Plan for reductions in CO₂ emissions as well as for reductions in discharged water and waste, and we have been working hard to achieve these goals. Thanks to continuous improvements, fiscal 2008 saw, for the first time for the Group, a decrease in

overall CO₂ emissions over the previous year. However, as Dr. Adachi points out, we need to set even higher goals to fulfill our responsibilities as a global company, and it is obvious that such goals can hardly be achieved simply by improving current methods. Acknowledging that radical change is unavoidable, we are currently in the process of formulating a strategy for activities to determine our long-term goals in and after 2011. We are aiming to create a framework that will enable us to contribute to the conservation of the environment throughout our entire business, which encompasses activities such as the utilization of bio-fuels, sophisticated use of food resources based on the benefits of amino acids, and the sharing of information that will make our customers’ dining experiences more environmentally friendly.

In solving global environmental problems, it is essential to work in collaboration with international society and local communities. Understanding this, the Ajinomoto Group will continue to cooperate with various communities and organizations both globally and locally to bring beneficial change to our business and society.