December 24, 2025

Company name:	Ajinomoto Co., Inc.
Name of representative:	Shigeo Nakamura, Representative Executive Officer & President (Securities code: 2802; Prime Market, Tokyo Stock Exchange)
Inquiries:	Yosuke Kakihara, Corporate Executive & General Manager, Legal & Compliance Department (Telephone: +81-3-5250-8111)

Notice Concerning the Cancellation of Treasury Shares

(Cancellation of Treasury Shares Pursuant to the Provisions of Article 178 of the Companies Act)

Ajinomoto Co., Inc. ("Ajinomoto Co.") hereby announces the resolution made at a meeting of its Board of Directors held on December 24, 2025 to cancel treasury shares pursuant to Article 178 of the Companies Act. The details are described below.

The number of shares to be canceled comprises all of the treasury shares acquired through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) and through market purchases on the Tokyo Stock Exchange from May 9, 2025 to November 17, 2025.

1. Class of shares to be canceled — Common shares
2. Number of shares to be canceled — 27,902,000 shares
   (Percentage of total number of issued shares prior to the cancellation: 2.77%)
3. Scheduled cancellation date — January 26, 2026

For Reference

Following this cancellation of shares, total shares issued will be 977,735,616.