

Ajinomoto Co. Proposes Making Ajinomoto (Malaysia) Berhad a Wholly Owned Subsidiary

Investing Approximately JPY 24.2 Billion*¹ to Strengthen Group-wide Business Collaboration to Achieve Further Growth

*1 MYR 1 = JPY 40.16 (exchange rate as of May 31, 2026)

TOKYO, June 22, 2026 – Ajinomoto Co., Inc. (“Ajinomoto Co.”) has proposed to the Board of Directors of Ajinomoto (Malaysia) Berhad (“AMB”) that AMB, a listed company in the Malaysian stock exchange, implement a selective capital reduction and repayment exercise under Malaysian company law. The implementation of this proposal will result in AMB becoming a wholly owned subsidiary of Ajinomoto Co.

Since its establishment in 1961, AMB has been manufacturing and selling seasonings and food products, including umami and flavor seasonings, mainly in Malaysia. Since Muslims constitute over 60% of Malaysia's population, the company has established a halal-certified manufacturing system since 1965 and is also exporting to the halal market. In recent years, in addition to traditional seasonings, AMB has expanded its business into new product categories, such as halal-certified frozen gyoza.



AJI-NO-MOTO®
umami seasoning



TUMIX® flavor
seasoning



Halal certified
Gyoza

The Ajinomoto Group's seasonings and foods business is achieving stable growth in its key markets² while also expanding steadily into neighboring countries. AMB in particular, which offers products rooted in local food cultures and tastes, such as the AJI-NO-MOTO® umami seasoning and the TUMIX® flavor seasoning, has grown to a scale comparable to that of the key markets by capturing demand in the expanding its business by meeting demands in the Malaysian market, and by working to increase exports to the Middle East. Converting AMB into a wholly owned subsidiary through this initiative will make it possible to further advance its business operations on the basis of swift and flexible management decision-making.

*2 Thailand, Indonesia, Vietnam, the Philippines, and Brazil

To realize its Medium-Term ASV Initiatives 2030 Roadmap, the Ajinomoto Group aims to strengthen and grow its business portfolio across each global region. Through this initiative, Ajinomoto Co. will further strengthen its group-wide collaboration, aim to sustainably enhance corporate value through business built on the strengths of AminoScience, and fulfill its purpose to “contribute to the well-being of all human beings, our society and our planet.”

Reference

Overview of Ajinomoto (Malaysia) Berhad (AMB)

1. Location: Kuala Lumpur, Malaysia
2. Established: July 1961
3. Representative: Daisaku Wadami, Managing Director & Chief Executive Officer
4. Number of employees: 585 (as of March 2026)
5. Business activities: Manufacture and sale of seasonings and other products (the AJI-NO-MOTO® umami seasoning and the TUMIX® flavor seasoning)
6. Capital: 65,102,234 ringgit (approximately JPY 2.6 billion)
7. Shareholding ratio: 50.38%

8. AMB's business performance over the past three years

Fiscal Year (FY)	FY Ending March 2024	FY Ending March 2025	FY Ending March 2026
Revenue (thousand ringgit)	636,446	684,504	710,208
Operating Profit (thousand ringgit)	60,231	67,063	79,095
Net Profit (thousand ringgit)	401,419	49,663	71,447

English disclosure information dated June 22, 2026:

https://www.ajinomoto.com/cms_wp_ajmnt_global/wp-content/uploads/pdf/2026_06_22_03E.pdf

For details on Ajinomoto Co. and the Ajinomoto Group, visit <https://www.ajinomoto.com/>

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