November 16, 2026

Company name:	Ajinomoto Co., Inc.
Name of representative:	Shigeo Nakamura, Representative Executive Officer & President (Securities code: 2802; Prime Market, Tokyo Stock Exchange)
Inquiries:	Itoomi Watanabe, Corporate Executive & General Manager, Global Finance Department (Telephone: +81-3-5250-8111)

Notice Concerning the Status and Program Completion of Repurchase of Own Shares

(Repurchase of Own Shares under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 165, Paragraph (2) of the Companies Act)

Ajinomoto Co., Inc. ("Ajinomoto Co.") hereby announces that it has executed the resolution made at its Board of Directors Meeting of November 6, 2025, concerning the repurchase of own shares pursuant to the provisions of Article 156 of the Companies Act as applied pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

Ajinomoto Co. hereby also announces that it has used the total amount specified for the purpose of shares based on the above resolution of the Board of Directors, thus completing the share repurchase program.

1.	Class of shares repurchased	Common shares
2.	Total number of shares repurchased	1,275,900 shares
3.	Total amount paid for repurchase	JPY 5,632,644,811
4.	Period of share repurchase	From November 1, 2026 to November 13, 2026
5.	Method of repurchase	Purchase in the market through the Tokyo Stock Exchange

For Reference

Details of the resolution of the Board of Directors Meeting held on November 6, 2025

1.	Class of shares to be repurchased	Common shares
2.	Total number of shares to be repurchased	30 million shares (maximum) (3.09% of total number of issued shares (excluding treasury shares))
3.	Total amount to be paid for repurchase	JPY 80 billion (maximum)
4.	Period of share repurchase	From December 1, 2025 to November 30, 2026
5.	Method of repurchase	Purchase in the market through the Tokyo Stock Exchange
6.	Other	Ajinomoto Co. plans to cancel all shares repurchased under this program by resolution of the Board of Directors, pursuant to the provisions of Article 178 of the Company Act.

Cumulative total shares repurchased pursuant to the resolution of the meeting of the Board of Directors set forth above

1.	Total number of shares repurchased	17,976,500 shares
2.	Total amount paid for repurchase	JPY 79,999,787,161