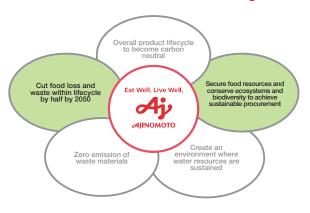
The Ajinomoto Group provides products and services that utilize nature's bounty such as agricultural, livestock, and fishery products around the world, and recognizes that its business activities considerably affect the global environment as it is affected by the environment. That is why the Group aims to pursue sustainable production and consumption when managing business, by efficiently using valuable resources and addressing environmental and social issues such as human rights and occupational safety in supply chains.

Ajinomoto Group Long-Term Environmental Vision: Environmental Targets

Targets

GRI301-DMA GRI304-DMA GRI307-DMA GRI308-DMA

Together with communities and customers, the Ajinomoto Group contributes to the global environment through initiatives that are ahead of international targets, from manufacturing to consumption. The medium- to longterm environmental targets encompass the entire product lifecycle, and address cutting food loss and waste, improving security of food resources, and conserving the natural environment as well as initiatives in production (factories).



Cut food loss and waste within lifecycle by half by 2050

customers

Food loss and waste (vs. FY2016)

FY2025 FY2050 Overall product From accepting lifecycle (from raw materials raw materials to to delivery to

Key plans

- Use of raw materials in manufacturing process without waste
- Reduction of distribution and product returns by extending best-before dates, changing labels to month-year form, and changing delivery rules
- Reduction of waste during product use by customers
- Proposal of eco-friendly lifestyles to consumers for enjoying food without leftovers

Secure food resources and conserve ecosystems and biodiversity to achieve sustainable procurement

use and disposal)

Ratio of factories installing resource-

saving fermentation

technologies

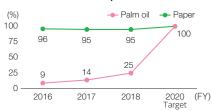
Ratio of factories installing resourcesaving fermentation technologies



Key plans

- Introduction of technologies that conserve raw materials and energy
- In-house production of raw materials for fermentation
- Biomass use

Sustainable procurement Ratio of sustainable procurement



Key plans

- Establishment of traceability
- Procurement of certified raw materials
- Creation of sustainable procurement standards and framework with suppliers