

Ajinomoto Group materiality

In 2019, the Ajinomoto Group revised its materiality items based on the recent social conditions and the views and expectations of its stakeholders. In addition, the Group aims to create value by identifying opportunities and risks from the materiality items and developing corresponding initiatives.

Macro environment surrounding the Ajinomoto Group

Growing world population^[1]
 2018 2050
7.6 billion ▶ 9.8 billion
 Food production needed by 2050 compared to 2005-2007 **+60%**^[2]
 · Rising demand for food, water, and energy

Global population aging
 Population over 65^[3]
 2015 2050
0.6 billion ▶ 1.5 billion
 · Rising needs for extending healthy life expectancy
 · Rising demand for healthcare

Climate change
 Global average temperature by 2100^[4] **+4.8°C**
 · Accelerated decarbonization
 · Physical damage from natural disasters
 · Unstable materials sourcing
 · Breakdown in supply chain
 · Impact on health





Rapid urbanization
 Urban population by 2050^[5]
 2018 2050
55% ▶ 68%
 · New flow of goods
 · Rising middle-income class
 · Intense competition

Digital innovation
 · Digital disruption (New business opportunities and competitors)
 · Changes of methods to provide information, products, and services
 · Accelerated use of AI and IoT

[1] United Nations (UN), 2017
 [2] Food and Agriculture Organization of the UN, 2014
 [3] UN, 2015
 [4] Intergovernmental Panel on Climate Change, 2013
 [5] 2018 Revision of World Urbanization Prospects, UN

▶ For details, please see the Ajinomoto Group Materiality, Integrated Report 2019 P11-12

Ajinomoto Group corporate message
Eat Well, Live Well.

Materiality items	
Health and well-being Realize wellness for people around the world Related SDGs 	Assurance of product safety Contribution to health and nutritional issues Rapid response to consumer lifestyle changes
Food resources Maximize limited food resources and provide more value Related SDGs 	Sustainable materials sourcing Reduction of food loss and waste
Global sustainability Reduce impact of business activities for global sustainability Related SDGs 	Climate change adaptation and mitigation Contribution to a circular economy Conservation of water resources
Business foundation Create a corporate group that grows sustainably Related SDGs 	Diverse talent Strong corporate governance Preparation for intense global competition