

Sustainable materials sourcing

Approach

The Ajinomoto Group uses the bounty of nature to offer products and services to our customers. This bounty includes products from agricultural, livestock, fisheries, and other sources located around the world. We recognize that our business activities affect the global environment and vice-versa. Sustainable procurement of agricultural, livestock, and fisheries resources, therefore, is an extremely important issue for our businesses. We must also consider other social issues in our supply chain, including the environment, human rights, and occupational safety. We are committed to working closely with our suppliers in initiatives throughout our entire supply chain.

Specific examples

- Biodiversity impacts
- Deforestation control
- Eradication of child and forced labor
- Supply chain management
- Sustainable land use
- Animal welfare
- Animal and plant nutrition

Related opportunities and risks (○ Opportunity ● Risk)

- Failure to procure raw materials, product returns due to quality issues in the supply chain
- Failure to procure raw materials and damage to corporate value due to delays in addressing social and environmental issues in the supply chain
- Failure to procure raw materials due to food resource depletion

Key initiatives by the Ajinomoto Group

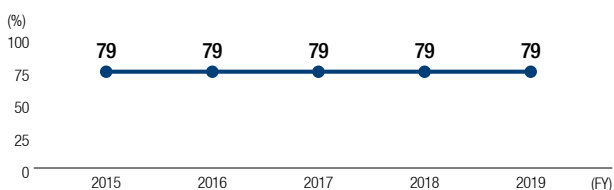
- Management of fair operating practices (traceability, etc.)
- Promoting sustainability to suppliers
- Human rights due diligence
- Identifying important raw materials and engaging in responsible procurement (paper, palm oil, skipjack, etc.)
- Ensuring fair competition and providing thorough employee training
- Contributing to sustainable agriculture by using co-products

Related SDGs



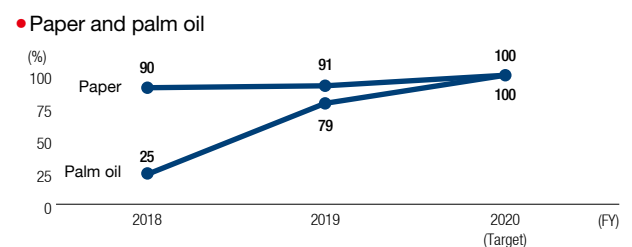
KPIs set in the 17-19 MTP

Ratio of factories installing resource-saving fermentation technologies



KPIs set in the 20-25 MTP

Sustainable procurement ratio



- Other important raw materials (coffee beans, soybeans, beef)

FY2030 target: **100%**