

Conservation of water resources

As the global population rises, so does the expected demand for water. Another issue is the ubiquitous presence of fresh water around the world. The depletion of water resources not only impacts water used for production, but also the procurement of raw materials. Drought, flooding, or poor water quality could also result in production delays.

The Ajinomoto Group is committed to further reduction in water use and wastewater emissions in our ongoing production processes, maintaining forests for water resources and engaging in other actions to create an environment that allows for sustainable water usage.

Specific examples

- Water and wastewater management
- Agriculture and livestock water use

Related opportunities and risks (○ Opportunity ● Risk)

- Stable procurement of raw materials and stable supply of products by reducing water risk
- Damage to corporate value due to delays in addressing water resource conservation
- Production stagnation due to droughts, floods or water quality deterioration

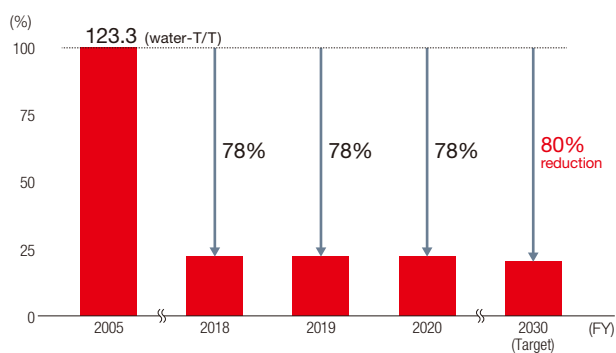
Key initiatives by the Ajinomoto Group

- Maintaining forests for water sources
- Developing wastewater treatment technology

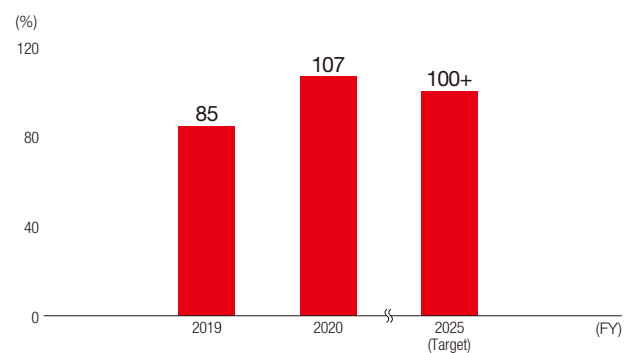
Related SDGs



Reduction rate of water consumption per production volume unit (vs. FY2005)



Recharge rate of drinking water into forest



Conservation of Water Resources

Conservation of water resources in production processes

Performance

- GRI303-3
- GRI303-4
- GRI303-5
- GRI307-DMA

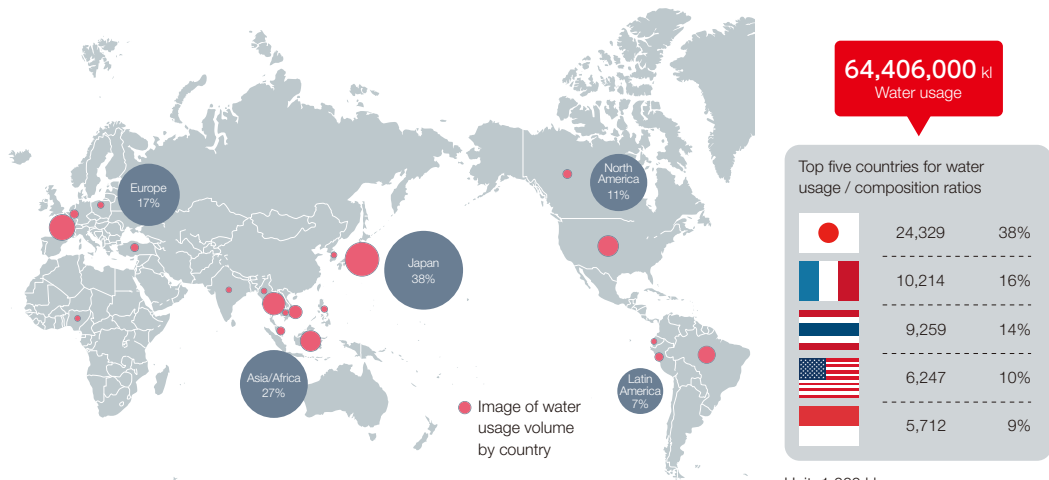
- > P68
- > Environmental Data
- > CDP Water Security

The Ajinomoto Group used 64,406,000 kiloliters of water in fiscal 2020, with the top five countries including Japan, France, and Thailand making up 87% of the total. The ratio of water consumed in locations with high water stress^[1] was less than 1%. The Group aims to reduce water consumption per production volume unit (intensity) by 80% by fiscal 2030 (compared with fiscal 2005). During fiscal 2020, we reduced water usage by 157,457,000 kiloliters compared to our base year, achieving our yearly goal of 78% reduction in water usage per production volume unit (intensity). Substances of concern in wastewater are BOD and nitrogen. Total emissions for BOD in fiscal 2020 were 284 tons and 538 tons for nitrogen. We will continue in fiscal 2021 to implement water-saving measures and improve production processes in every facility.

We encourage our suppliers to disclose water impacts in our supply chains through the CDP supply chain program.

[1] Only Peru is applicable for the Ajinomoto Group.

Water usage volumes by area^[2] (Fiscal 2020)



[2] Turkey is included in Asia/Africa.

Reduction rate of water consumption per production volume unit

| | FY2020 | | FY2021 | FY2030 |
|---|--------|--------|--------|--------|
| | Target | Result | Target | Target |
| Reduction rate of water consumption per production volume unit (vs. FY2005) | 78% | 78% | 78% | 80% |

Conservation of Water Resources

Water use/intensity

(1,000 kl)

| | FY2005 (Base Year) | FY2016 | FY2017 | FY2018 | FY2019 | FY2020 |
|--|-----------------------|--------|--------|--------|--------|--------|
| Total water withdrawal ^[1] | 221,863 | 74,041 | 74,844 | 69,892 | 66,926 | 64,406 |
| Fresh surface water | 180,363 | 23,559 | 24,433 | 20,672 | 19,630 | 17,004 |
| Brackish surface water/seawater | 0 | 0 | 0 | 0 | 0 | 0 |
| Fresh groundwater, renewable | 0 | 0 | 0 | 0 | 0 | 0 |
| Fresh groundwater, non-renewable | — | 15,859 | 16,371 | 15,076 | 14,366 | 13,041 |
| Processed water | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal water (including industrial water) | 41,500 | 34,623 | 34,041 | 34,144 | 32,930 | 34,361 |
| Water consumption per production volume unit (intensity per ton of product) | 123 | 28 | 28 | 27 | 27 | 27 |
| Reduction rate (vs. FY2005) | — | 77% | 77% | 78% | 78% | 78% |
| Ref.: Production volume (1,000 t) | 1,800 | 2,657 | 2,684 | 2,627 | 2,512 | 2,423 |
| Total water discharge | 201,300 | 59,701 | 60,464 | 55,800 | 52,342 | 51,564 |
| Fresh surface water (processed by the Group) ^[2] | 47,000 | 25,872 | 28,341 | 27,498 | 24,297 | 24,088 |
| Brackish surface water, seawater | 0 | 0 | 0 | 0 | 0 | 0 |
| Groundwater | 0 | 0 | 0 | 0 | 0 | 0 |
| Third-party destinations ^[2] | 10,300 | 11,456 | 11,299 | 11,273 | 11,291 | 11,139 |
| Total water recycled or reused | 144,000 | 22,373 | 20,824 | 17,029 | 16,754 | 16,338 |
| Proportion of water recycled or reused | 65% | 30% | 28% | 24% | 25% | 25% |
| Total water consumption | 20,563 | 14,340 | 14,380 | 14,092 | 14,584 | 12,842 |
| BOD (tons) | 550 | 269 | 294 | 312 | 283 | 284 |
| Nitrogen (tons) | 3,200 | 445 | 394 | 501 | 506 | 583 |

[1] We disclose water withdrawal based on measurements or invoiced volumes according to the applicable national or local laws. We may also disclose water withdrawal based on a volume conversion from pump power use or pipe water speed. We disclose water discharge volume and quality based on values collated from measurements based on applicable national or local laws.
[2] Data of fiscal 2005, 2016-2019 are recalculated due to change of definition.

Forest conservation near water sources

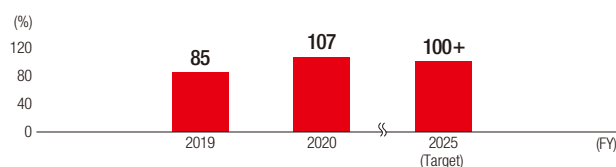
The Ajinomoto Group aims to increase our water forest recharge rate to 100% or more by fiscal 2025. In fiscal 2020, we achieved 107% of our target of 107%.

AGF Suzuka, Inc. and AGF Kanto, Inc., production bases for Ajinomoto AGF, Inc., use water from the Suzuka River and Arato River (a tributary of the Tone River), respectively. These water sources come from the *Forest of Blendy*® of the Suzuka Mountains and the southern foothills of Mount Akagi. While expanding the contracted areas, we have been carrying out conservation activities with the aim of recharging more than 100% of the water used in bottled coffee.

Given the spread of COVID-19 during fiscal 2020, these efforts were limited to small groups of volunteers from both production bases. We have produced a video that shows customers the extent to which the forest has grown since these activities started five years ago, and are actively promoting this both within and outside the company.

In the future, we will use ongoing conservation activities to improve functions for other than replenishing the water source, including soil conservation and erosion prevention, and we will aim to use the forest as a site at which we can carry out sustainable education.

Recharge rate of drinking water into forest



Performance

GRI303-1

> Protecting forests and nurturing water-forest expansion activities (Japanese only)