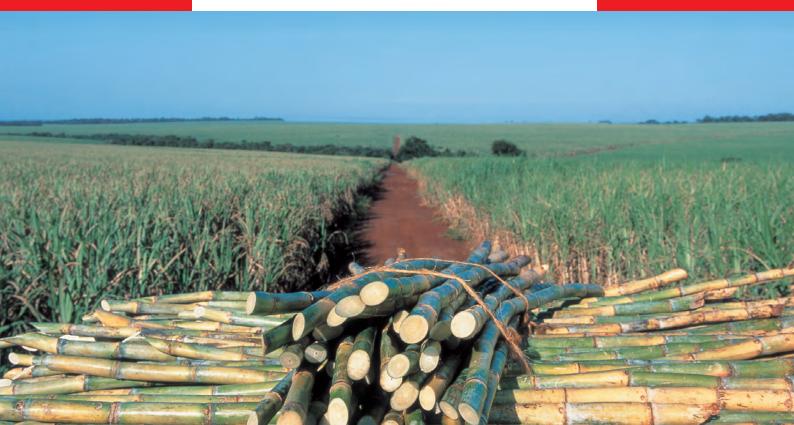


Help extend the healthy life expectancy of

## 1 billion people

Reduce our environmental impact by

**50%** 



#### **Ajinomoto Group Objectives**

The Ajinomoto Group (the Group) aims to achieve its vision for 2030 to become a "solution-providing group of companies for food and health issues." By concentrating our management resources on resolving food and health issues, we will work to reduce environmental impacts and regenerate the environment, as well as to promote better health and life, and thus enhance our corporate value.

## Becoming a solution-providing group of companies for food and health issues

#### **Vision**

Contribute to greater wellness for people worldwide, unlocking the power of amino acids to resolve the food and health issues associated with dietary habits and aging.



The Ajinomoto Group has grown by pursuing ASV (The Ajinomoto Group Creating Shared Value). ASV represents our unchanging commitment to help resolve social issues and create value through our business. This remains our fundamental management policy.



#### **Our Roots**

## Eat Well, Live Well.



#### 1909-

Launched the world's first umami seasoning, and started global expansion of the business

#### 1970 -

Diversified business for changing society and diversifying consumer needs

#### 2010-

Applied ASV management globally, and promoted resolution of food and health issues

## Our Origin

**Ajinomoto Group Unity** 

## Founding aspiration to balance deliciousness and health

In 1908, Dr. Kikunae Ikeda discovered that the umami component of *kombu* (kelp) broth is glutamic acid. The history of the Ajinomoto Group began soon thereafter when Saburosuke Suzuki II, who shared Dr. Ikeda's commitment to "make a simple diet more delicious and improve the nutrition of Japanese people with umami" launched the world's first umami seasoning, *AJI-NO-MOTO®*, in 1909. For over a century, our founding aspiration of "Eat Well, Live Well." has guided us as we have unlocked the power of amino acids to create foods, such as low-sodium dishes without compromising deliciousness, that are both healthy and delicious.



Dr. Ikeda's research notes (circa 1918–1929)



The Ajinomoto Group is the world's leading manufacturer of amino acids and operates a wide array of global businesses centered on its Food Products and AminoScience businesses. Management resources are primarily concentrated in the six core businesses of Sauce & Seasonings, Quick Nourishment, Solution & Ingredients (S&I), Frozen Foods, Healthcare, and Electronic Materials. The Group is strengthening its adaptability to the rapidly changing external environment and markets while remaining steadfastly dedicated to unlocking the power of amino acids to resolve food and health issues.





Soups: Knorr® protein-rich soup





Frozen Foods: TAI PEI® (Fried rice)

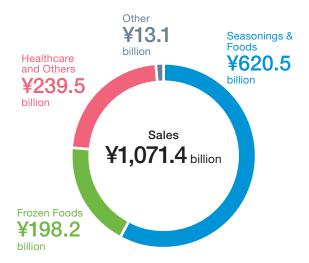
Fundamental foods: Glyna®

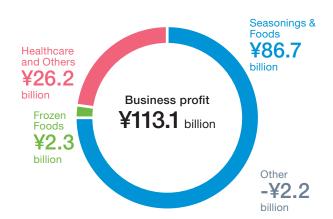
### Our Business

#### **Ajinomoto Group Unity**

The power of amino acids—to foster health through the key components: eating, sleeping, and exercising

Fiscal 2020 sales and business profit by segment







The Ajinomoto Group engages with various stakeholders in conducting its business activities and utilizes capital of society and the global environment. To fulfill our responsibility for sustainability while creating shared value with our stakeholders, we must understand and analyze stakeholder interests and expectations for the Group, and integrate them into our business activities. We therefore consider engagement with all stakeholders through two-way communication to be important and indispensable to the management of the Group.

### Our Stakeholders

#### **Ajinomoto Group Unity**

# Resolving food and health issues through stakeholder engagement

