

A Letter to the Members of Ajinomoto Group's Sustainability Advisory Council
-In holding the second meeting-

At the first session of the Sustainability Advisory Council we were delighted to receive your opinions as the leaders in your fields and representatives of many of our critically important social constituents. We were especially grateful and encouraged by the extent and depth of the many future oriented and constructive points included in your expressions of your expectations for the Ajinomoto Group as we move forward in our attempts to create a story of sustainability up to and beyond 2050.

After the first session a group of specialists including representatives of a wide range of functions from research to marketing from among the executive side have spent several months working in thematic teams to conceptualize and map out the parameters of the direction that the Ajinomoto Group's story of sustainability up to 2050 could take.

Thanks to the contribution of the Council members, we have been able to vastly enhance our understanding of what sustainability can and should mean for the Ajinomoto Group and for all its stakeholders and partners. During the next phase of the sustainability initiative, we wish to report to the Council on the progress made to date by these thematic teams and further intensify our deliberations as we weave the interests of society, the expectations of our stakeholders and the potentials of the Ajinomoto Group into a thread that is both gentle enough to protect, but also strong enough to support, the dreams of future generations.

We would therefore like to implement the second session of the Sustainability Advisory Council as a forum wherein Council members can review and evaluate the components of Ajinomoto Group's sustainability story in their current working formats through direct discussion with members of these teams.

We look forward to welcoming you to the second session of the Sustainability Advisory Council and to the opportunity of working with you again as we move on to the next phase in our sustainability initiative.

1st October, 2021

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President and Chief Executive Officer,
Ajinomoto Co., Inc.

Scott T. Davis
Chairperson
Sustainability Advisory Council of Ajinomoto Co., Inc.