

To the Members of Ajinomoto Group's Sustainability Advisory Council  
-In holding the third meeting-

As we enter the second year of our term and near the time for our third council session, I would like to express my thanks and gratitude to you for all the thought, time, and effort that you have invested in order to enable the council to accomplish its goals to date.

At our last meeting in November 2021, thanks to the valuable contributions of all the members of the Advisory Council, we were able to thoroughly review the plans of the thematic teams, and their outlines for the direction that the Ajinomoto Group's story of sustainability up to 2050 could and should take, and provide the members of these teams and the executive as a whole with feedback based upon the expertise and perspectives of all the Council members.

In the next phase of our activity, we will be reviewing the latest iteration of the Ajinomoto Group's story for sustainability with the goal of commencing our deliberations regarding the materiality required for the Ajinomoto Group's strategy for the sustainable creation of value into the future.

In preparation for the third council session, I would again like to ask for your cooperation in order to hold individual briefing and post-session debriefing meetings in addition to the third council session itself. The council secretariat will be contacting you shortly in order to ask for your cooperation and schedule dates for these pre and post-session meetings.

I look forward to welcoming you to the third session of the Sustainability Advisory Council and to the opportunity of working with you again as we move on to the next phase of our sustainability initiative.

18th February, 2022

Scott T. Davis

Chairperson

Sustainability Advisory Council of Ajinomoto Co., Inc.