

To the Members of Ajinomoto Group's Sustainability Advisory Council
-Report to the Board-

Pursuant to the determination reached by all members of the Sustainability Advisory Council (SAC) during the fourth SAC meeting held on October 27, 2022, I am pleased to inform you that I have submitted the final report of the SAC to the Board of Directors of Ajinomoto Co., Inc. on November 30, 2022.

The production of this groundbreaking, forward-thinking, and demanding materiality report would not have been possible without the diverse expertise of the SAC members and your unwavering commitment and cooperation with the council. I fervently hope that the Board of Directors and the executive members of the Ajinomoto Group will use this materiality report as a foundation and work towards fulfilling our aspirations for a sustainable future for the Ajinomoto Group.

I am pleased to submit the final report of the SAC, entitled "Our Hopes & Expectations for a Sustainable Future," as promised at the fourth SAC meeting. The report features contributions from council members, offering their unique perspectives as stakeholders. The report also details the role and purpose of the SAC, as well as the methodology behind the materiality report. I kindly request that you take the time to review the report.

We would like to share the report with a broader audience by making it accessible on the Ajinomoto Group website, where both internal and external stakeholders can access it.

With this report, the SAC has achieved its objective of reporting to the Board on materiality from a long-term perspective. However, I hope we can continue to contribute in some way to Ajinomoto Group's "Hopes and Expectations for a Sustainable Future".

February 2023

Scott T. Davis
The Chairperson
Ajinomoto Group Sustainability Advisory Council