

## Second Phase Discussion: Connecting "AminoScience" to Social Value

The diagram below summarizes current Implementation related to materiality centered on "AminoScience" from the perspective of an investor. Through stronger efforts, Ajinomoto can maximize social and economic value, demonstrating the potential for further growth to investors.

## Contribution to Advanced Achievement of Well-Being Medicine and Prevention Through Food **Social Value Tied to Materiality** • Improve lifestyle-related disease treatments • Contribute to well-being through the cuisine and and quality of life with few side effects food of every country The Value that "AminoScience" Contributes to • Develop cures for intractable diseases • Improve the health and nutrition of people from **Human Beings, Society, and the Earth** Reduce medical costs all walks of life (general public, athletes, elderly, etc.) **Current Business** and Economic Value **Businesses Created Through "AminoScience" Technical and Scientific Approach** Biopharma Services Biopharmaceutical and Cell (Nucleic Acid and Food and Enzymes (B to B) "AminoScience" Deliciousness Culture Medium for Antibody Drugs) The Cutting-Edge Expertise Technology for Desired Regenerative Medicine; of the Ajinomoto Group Taste Outcomes Antibody-Drug Conjugate Technology **Biofunctional Substance** Amino Acids Cell Culture Medium **Amino Acids** Material Compounding Search and Formulation Technologies for the Evolution Nutritional Value Visualization Beverages (B to C) **Basic Building** of the Digital Society and Assessment Technology Block of All Life Lowest Environmental Agriculture and Livestock **Industry Sustainability** Impact in the World Amino Acid Production Through Amino Acid **Nutrition Technology** Technology (Fermentation and Enzyme Methods) Animal Nutrition (Cattle)

## Achievement of a Sustainable Global Environment

- Reduce plastic waste
- Reduce GHG (methane, N2O, etc.) in agricultural and livestock production
- Improve the productivity and incomes of farmers; contribute to regenerative agriculture

## Contribution to the Evolution of Smart Societies

- Reduce energy consumption
- Facilitate automated driving and smart agriculture
- Achieve high-speed, high-performance computing