

To the Members of Ajinomoto Group's Sustainability Advisory Council  
-In holding the Fourth Conference-

The Sustainability Advisory Council (SAC), which commenced in April 2021, has finally reached its fourth and final stage. Through previous plenary meetings and supplementary pre- and post-sessions, we have gained a clear understanding of the materiality report that will be presented to the Board of Ajinomoto Co., Inc. We would like to express our heartfelt gratitude for all of the contributions, time, and energy that you have invested in helping the council achieve its objectives thus far. We especially want to apologize for the long duration of the fourth and final session and extend our appreciation for taking time out of your busy schedules to participate.

Following our last meeting in April 2022, we engaged in several individual sessions during which we had the opportunity to gather the expectations for the Ajinomoto Group's future of sustained growth and viability based on the diverse areas of expertise and perspectives of all the SAC members. As a result, we have compiled a draft of a comprehensive Materiality Grand Design.

In the upcoming and final phase of our activities, we will be reviewing this final draft with the aim of reaching a conclusive determination on the Materiality necessary for the Ajinomoto Group's strategy towards sustained value creation in the future. To this end, we enclose a copy of the final draft.

We look forward to welcoming you to the fourth session of the Sustainability Advisory Council and the opportunity to collaborate with you once again as we progress to the final stage of our sustainability initiative.

21<sup>st</sup> October 2022

Taro Fujie  
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Ajinomoto Co., Inc.

Scott T. Davis  
The Chairperson  
Ajinomoto Group Sustainability Advisory Council